ADVISOR DAY 2020

SUCCESSION PLANNING
| MUCH MORE THAN JUST A WILL

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LAWYERS

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TOPICS

A. WHAT IS IN A SUCCESSION PLAN?

- B. OPTIONS FOR A BUSINESS SUCCESSION PLAN
- C. WHAT CAN GO WRONG?

D. A SUCCESSION PLAN CHECKLIST





A. What is in a Succession Plan?

1. THE WILL

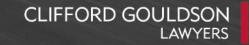
2. WHAT ASSETS FORM PART OF AN ESTATE?

- 3. WHAT ASSETS DO NOT FORM PART OF AN ESTATE?
- 4. WHAT ELSE MUST BE CONSIDERED?



The Will

- WHAT IS A VALID WILL?
 - WRITING
 - SIGNED
 - DATED
 - WITNESSED
- INFORMAL WILLS
- CAPACITY
- UNDUE INFLUENCE, SUSPICIOUS CIRCUMSTANCES
- FRAUD



The Will

- DOMICILE
- MOVEABLE & IMMOVEABLE ASSETS
- JURISDICTION
- MULTIPLE WILLS
- INTERNATIONAL WILLS
- BEST OUTCOME IS WHERE ADVISORS COLLABORATE





What Assets form part of an Estate?

- REAL PROPERTY HELD ON YOUR OWN OR AS TENANTS IN COMMON
- DEBENTURES, BONDS, SHARES
- MORTGAGES OR LOANS
- PERSONAL PROPERTY:
 - Cash at bank
 - Superannuation benefits where BDBN to legal personal representative
 - Life insurances possibly where no beneficiary is nominated
 - Motor vehicles, plant and equipment, machinery (held on your own)
 - Intellectual property rights



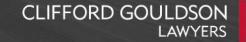
What Assets do not form part of an Estate?

- PROPERTY HELD JOINTLY
- SUPERANNUATION BENEFITS (NOTE EFFECT OF BINDING DEATH BENEFIT NOMINATION)
- LIFE INSURANCES WHERE THERE IS A BENEFICIARY NOMINATED
- ASSETS OWNED BY DISCRETIONARY OR UNIT TRUSTS
- COMPANIES CONTROLLED WITHOUT SHAREHOLDING
- ASSETS CONTRACTUALLY PROMISED OR GIFTED DURING LIFETIME



What else must be considered?

- BUSINESS ASSETS AND STRUCTURE
- GRANNY-FLAT ARRANGEMENTS
- BLENDED FAMILIES
- DE FACTO PARTNERS
- RETIREMENT VILLAGES
- CARE IN A NURSING HOME
- AGE PENSION ENTITLEMENTS
- ADEMPTION
- INCAPACITY
- ELDER ABUSE



B. Options for a Business Succession Plan

1. MANAGEMENT BUY OUT

- 2. EMPLOYEE SHARE SCHEMES
- 3. SALE

4. INTERGENERATIONAL TRANSFERS



1. Management Buyout

- Management Team
- Trust
- Capability

Who

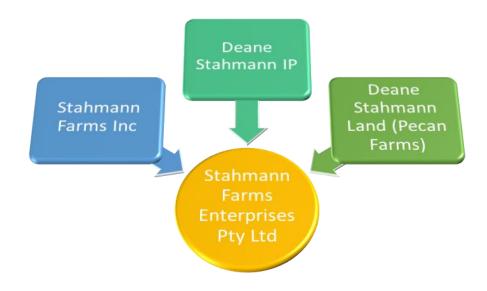
How

- Funding
- Timing
- Structure

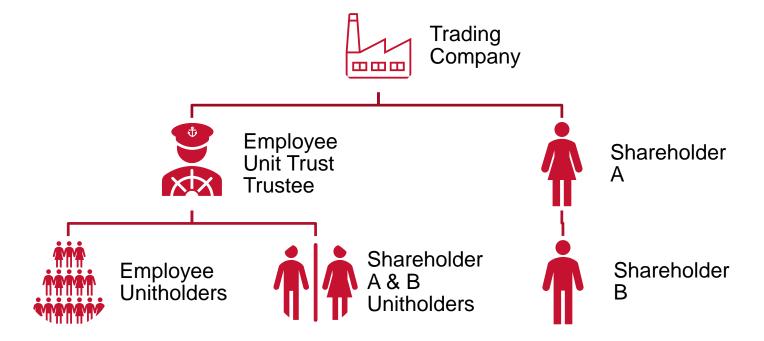
- Due Diligence
- Completion Terms
- Settlement



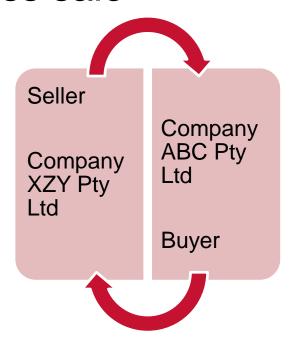
Management Buyout Example – Stahmann Farms



2. Employee Share Scheme



3. Sale – business sale



3. Sale – share sale

Company ABC Pty Ltd

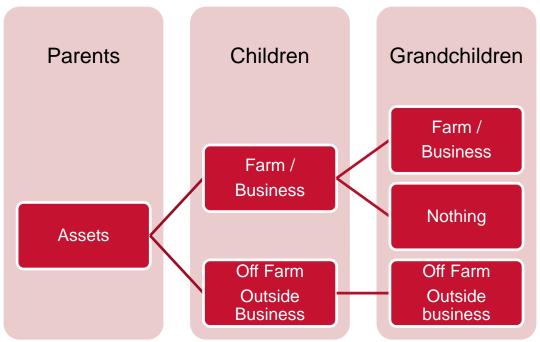
- Shareholder A
- Shareholder B
- Shareholder C



Company ABC Pty Ltd

Shareholder D

4. Intergenerational Transfers / Family Succession Agreements



Who and what documents were required?



(HINT: The answer is nothing to do with shark week)

LARGE ASSET POOL and INTERESTING PLAN



4 CHILDREN - LENI , LOU, HENRY, JOHAN.

- LENI 5% IN WILL
- LOU / LOU'S CHILDREN 0%
- HENRY 75% SOME NOW WITH STRINGS ATTACHED, SOME IN WILL
- JOHAN 20% SOME NOW, MOST IN WILL.



WHAT DOCUMENTS WERE REQUIRED

- SUCCESSION AGREEMENT
- WILLS AND EPOA'S HEIDI AND SEAL, HENRY AND HIS WIFE
- TRANSFERS FOR LAND AND WATER (FOR EACH LOT TRANSFER BUT ALSO FOR SOME THAT CHANGED OWNERSHIP)
- MINISTERIAL CONSENTS FOR SOME LAND / WATER
- WATER ALLOCATION TRANSFERS
- OSR DOCUMENTATION INCLUDING VALUATIONS
- INSURANCE NOMINATIONS
- BRAND TRANSFERS
- CATTLE TRANSFERS
- DOCUMENTS SUPPORTING THE CHANGE IN BUSINESS STRUCTURE AND PERCENTAGES
- LENDING DOCUMENTS AND SECURITY DOCUMENTS
- SHARE SALE DOCUMENTS



WHO NEEDS TO BE INVOLVED?

- HEIDI AND SEAL AND CG LAW
- LENI, HENRY AND JOHAN AND THEIR LAWYERS
- ACCOUNTANT HEIDI AND SEAL
- ACCOUNTANT HENRY AND WIFE
- FINANCIAL PLANNER / INSURANCE ADVISOR —HEIDI AND SEAL
- STOCK BROKER HEIDI AND SEAL
- BANK MANAGER HEIDI AND SEAL
- BANK MANAGER HENRY AND WIFE



Lifetime Giving

- IS IT ALL ABOUT CONTROL?
- PART 4 SUCCESSION ACT ADEQUATE PROVISION?
- TRANSFERRING
- JOINT OWNERSHIP
- INTER VIVOS TRUST

C. What can go wrong?

1. CONTROLISSUES

- 2. ACCESS TO EQUITY
- 3. CASH FLOW
- 4. DISPUTATION/CHALLENGE

Control



Access to Equity



Cash Flow



Succession Plan Checklist

STEP 1	ESTABLISH GOALS AND OBJECTIVES
STEP 2	DECISION MAKING
STEP 3	SUCCESSORS
STEP 4	ESTATE PLANNING
STEP 5	TRANSFER METHODS AND STRUCTURE
STEP 6	CONTINGENCY PLANNING
STEP 7	VALUATION
STEP 8	EXIT STRATEGY
STEP 9	IMPLEMENT & FOLLOW UP
STEP 10	DOCUMENT MAINTENANCE



What have we covered?

- A. WHAT IS IN A SUCCESSION PLAN?
- B. OPTIONS FOR A BUSINESS SUCCESSION PLAN
- C. WHAT CAN GO WRONG?

D. SUCCESSION PLAN CHECK LIST





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